



Factory Quality Audit Tool
Amazon Private Brand Supplier Quality Management

Audit Basic Information:

Audit Number: T211221005	Audit Requester : swathjal	Business Model: Licensing
Auditor Name: Vincent Gao		Product Line: HL
Auditor Organization: TUV	Audit Type: New FQA Audit	Factory Contact Name: Wangwei
Oversea Auditor Name:	Audit Occurrence: Initial Audit	Factory Contact email: wangwei@cntxsv.com
Audit Start Date: 1/14/2022 MM/DD/YYYY	Cost Center: 5080-B for Japan 3P OTS	Vendor Contact Name: CHEN FANG
Audit Manday: 1.00	QM Product Line Owner: bkong	Vendor Contact email: dongfanginc@163.com
Sourced Products: Umbrella	Vendor Name: SHENZHENSHI DONGFANG SHIZHUANG CO., LTD	
Factory Name (EN): SHAOXING TIANXIU UMBRELLA CO.,LTD.	Factory Name (CN): 绍兴市天秀伞业有限公司	
Factory Address (EN): Songxia Town Industrial Zone, Shangyu Area, Shaoxing, Zhejiang, China.	Factory Address (CN): 浙江省绍兴市上虞区崧厦街道工业区	

Overall 72.62%
Qualified

Factory Capability Evaluation Summary

Put a "x" in one of the rating columns for each element, to give your evaluation rating to that element, by comparing its level in the industry benchmark.

No.	Elements	Evaluation Ratings					Weight	Comments
		Good	Average	Marginal	Not Acceptable			
1	Management organization		X				4	Factory had functional management staffs, they had normal sense for quality system management and process control, QC team looked not strong enough for continual improvement.
2	Workforce and capacity		X				3	About 65 employees in the factory currently, reduced 30% than last year due to order decline.
3	Product / Pkg Development		X				4	One technician responsible for sample making and product SPEC sheets output according to customer design files and samples. The technician had about 12 years experiences in umbrella industry, but weak in NPI process management and milestone verification. The 3D drawings and umbrella frame development relied on supplier supporting.
4	Experiences in the category		X				8	About 16 years continual manufacturing experiences in relevant industry, average status in the industry.
5	Production / Mfg Capability		X				8	5000pcs/day, average status in the industry.
6	Material Control (incl. regulatory req.)		X				4	Without solid work for suppliers quality assessment and performance measuring, normal performance in purchasing and storing control.
7	Quality Functions		X				4	5 QC staffs performed inspections and rejects disposition, they reported to the QC supervisor directly. But team was weak in 8D application and continual improvement jobs.
8	In-house Test Capability (Product)		X				5	The in-house lab had necessary measuring and testing equipments for raining and wind simulation, water pressure for fabric, salt spray, pulling force, light box, etc.. But without standard testing equipment for color fastness, just conducted by manual simulation or arranged in 3rd party.
9	In-house Test Capability (Package)			X			2	No equipment for drop/vibration test, did drop tests by manual randomly without ISTA knowledge.
10	Communication		X				3	Sales can communicate with English, ERP was not available.



Weight Factor (from 1 to 5, for levels of importance)	Quality Management System Audit Checklist (质量体系审核清单)						Comments(意见/发现)	Score (分数)	Adjust Available Score (调整后分数)
	Fully Comply (完全符合)	Majority Comply (大多数符合)	Partially Comply (部分符合)	A Few Rough Works (一点简单的工作)	Not At All (完全没有)	N/A (不相关)			
	4	3	2	1	0	X			

No.	Questions(问题点)								
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Section 1: Factory Facilities & Environment(第一部分:工厂设施和环境)										
1.1	Does factory look clean, organized, and secured in: production lines, storage of materials and products, rework / repair areas, inspection, and packing areas? Is the overall production process flow organized in an efficient way? (工厂整体是否干净, 整洁, 安全: 包括生产线, 原料仓和成品仓, 重工返修区, 检查和包装区? 总体的生产流程设置高效?)	3		X					Generally the factory looked organized and clean in most workshops and warehouses, relevant manufacturing flow was set up properly. Just found the space of finished warehouse looked not sufficient.	9.00
1.2	Does factory have the right facilities (incl. production equipment, tooling) for manufacturing of the products being sourced ? Are the maintenances / status of the facilities look good? (工厂是否有合适的设施(包括生产机器和工装用具)用于生产所采购产品? 这些设施的维护保养是否在好的状态?)	4		X				The production equipments looked in usable conditions, relevant daily maintenance records were showed on site, but without detailed items for high level maintenances.	12.00	
1.3	Does factory have and maintain sanitation and/or pest controls in certain production workshops and / or warehouses, as necessary, to ensure products' quality and compliance? (必要时, 工厂是否在特定的生产车间和仓库设立并执行卫生及虫害防治, 以确保产品质量和合规?)	3		X				Basic pest and sanitation controls were conducted in workshops and warehouses, but found the daily checking was not conducted timely for pest control in the finished warehouse.	9.00	
Section Summary Line:		Available Score:	40.00	Total Compliance Percentage:		75.00%			30.00	0

Section 2: Quality System, Documentation Control, Training(第二部分:质量体系, 文件管理, 培训)									
2.1	Does factory have a documented quality manual to define the factory's quality policy, quality objectives, organization, roles and responsibilities in quality management, and, outline the high level quality operations? Have the quality manual contents been clearly communicated and understood by factory's management staff? (工厂是否有文件化的质量手册去确定工厂的质量方针, 质量目标, 组织结构及质量管理的权责, 并且概述出质量运作要求, 并且质量手册的相关内容在内部进行充分的沟通并被管理层理解)	2		X				Factory had documented quality manual to outline the quality policy, objectives, and implementation procedures. As interview, the basic quality objectives and policies were just understood by QC supervisor and factory boss.	6.00
2.2	Does factory have documented operation procedures and necessary work instructions to guide people to operate consistently and effectively achieve results as expected, and the procedures and work instructions have been communicated and understood by related employees? (工厂是否有文件化的操作指引和必要的工作指引去指导员工一致性操作并有效地达到期望的结果, 并且程序和工作指引被相关员工充分了解)	4		X				Factory had documented quality procedures, SOP/SIP and product SPEC sheets, but found some IQC inspection rules were not defined clearly enough.	12.00
2.3	Does factory control documents properly, i.e. review and approval, distribution, change control, etc.? The controlled documents should include external standard documents, and technical documents like spec., drawing, BOM, standard samples, etc.. (工厂是否正确地文件控制, 像文件审核, 批准, 分发, 变更控制等? 受控文件应该包括外部标准文件, 内部规格, 图纸, 物料清单, 标准样板等技术文件)	3			X			Generally the quality documents looked under control, but found some wooden pattern of cutting process was not signed by PD technician.	6.00
2.4	Does factory clearly define quality records needs in various quality operations, and the retention time of those records? (工厂是否清晰地规定了哪些质量控制位需要质量记录以及记录的保存时间)	2		X				Factory had defined quality records retention time was 3 years, but without detailed list for record category.	6.00
2.5	Does factory properly keep the quality records, that includes identification, keeping in right environment, easy retrieval of records, etc.? (工厂是否正确地保存质量记录, 包括标识, 保存环境以及易于取得等)	2			X			As sampling, found some IQC inspection record and NPI testing/verification records were not kept well.	4.00

2.6 CCP	Does factory have an independent Quality Department , with QA/QC personnel authorized to inspect products and materials, and take necessary actions to assure quality? (工厂是否有独立的质量部门, 有授权的QA/QC人员检验产品和原料, 并采取必要的质量保证措施)	5		X					Factory had an independent quality team, there were 5 QC staffs performed inspections and rejects disposition, they reported to the QC supervisor directly. But team was weak in 8D application and continual improvement jobs.	15.00	
2.7	Does factory have a well planned and implemented training program for workforces and QA/QC personnel , that includes training of product knowledge, production processes, inspection & testing, and, right operations of production, testing, and measuring equipment in production and in-house lab? (工厂是否很好地规划和执行全体员工及QA/QC人员培训体系, 内容包括产品知识, 生产流程, 检查和测试, 正确的操作生产线和实验室的生产, 计量和测试等设备)	3		X					Factory had annual plan and conducted some basic production and inspection training for new operators, authorized inspection operators and all QC staffs, the training and oral evaluation records were available. But found IQC staff was not familiar with inspection methods of color fastness(manual simulation), density and water pressure test.	9.00	
2.8	Do factory's on-job production and QA/QC personnel have adequate knowledge of quality requirements for the product categories being sourced, relevant materials, and the production processes? (工厂员工和QA/QC人员对相关产品, 原料的质量要求以及生产流程是否有足够的知识)	4			X					8.00	
Section Summary Line:		Available Score:	100.00	Total Compliance Percentage:		66.00%			66.00	0	
Section 3: Product Development Control (第三部分: 产品设计开发控制)											
3.1	Does factory have right knowledge, experiences and competent engineers / technicians to develop the type of products being sourced? (工厂是否有具备正确的知识, 经验和能胜任的工程师/技术员去开发客户需要的产品)	5		X					Factory had one technician responsible for sample making and product SPEC sheets output according to customer design files and samples. The technician had about 12 years experiences in umbrella industry, but weak in NPI process management and milestone verification. The 3D drawings and umbrella frame development was relied on supplier supporting.	15.00	
3.2	Does factory have a process to review with customers to define product requirements , that should include certain spec., product performance, safety, durability, etc. for product development? (工厂是否有相应的流程规定在确定产品要求前和客户充分沟通, 沟通开发过程中的产品标准, 表现, 安全, 可靠性等)	4			X				Samples, key dimensions and pattern design files were provided from customers. Factory sales communicated with customer to clarify the waterproof requirements and modification for mass production during sample making phase. But found there was no formal record for PD input tracking.	8.00	
3.3	Does factory have product development plans to outline product development stages, covering development of product (construction, functions, materials etc.), prototype / sample making, review / verification arrangement for the product developed, etc.? Does factory conduct necessary reviews, verifications at various stages of product development according to the plan? (工厂是否有详细的开发计划去定义好以下开发进程, 包括产品结构/功能, 需要的物料, 样板样本制作, 产品设计的审核/确认等? 工厂是否按产品开发计划安排了必要的产品开发检讨, 验证?)	5			X				As sampling, there were no documented plans to outline main steps of PD process, they just had some communicated mails for design modification, materials and final sample confirmation, without any formal records for NPI milestones verification. The sampling models were F351, TXU-011.	10.00	
3.4	Does factory's product development output right / updated product spec., drawings, and/or samples, to provide data, requirements, and instructions for production, purchasing, and quality controls? (工厂设计开发阶段是否有以下输出: 正确的产品规格, 图纸, 样板, 并为生产, 采购, 质量控制提供相应的资料, 要求, 和指引)	5		X					The final approved samples and products SPEC sheets were output, including key dimensions, BOM, colors and key control points of production processes. Factory also had some general SOP/SIP for manufacturing and inspection/testing guidance, but found some unclear definition in IQC SIP and production SOP.	15.00	
3.5	Does factory have competent engineer / technician, and a process in place to develop, review / verify package construction which is sufficient to protect the type of products? (工厂是否有能胜任的工程师/技术员, 及相关工作流程去开发, 审核/确认产品包装结构)	4			X				The packing SPECs and graphics design of packages were provided from customers, key dimensions of cartons were defined by factory PD technician. Drop tests were performed by manual randomly without any ISTA standard knowledge.	8.00	

3.6	Does factory have in-house capability to develop, review / verify User Manual, Assembly Instruction, etc. for the type of products? (工厂是否有能力自己开发,审核/确认用户手册,装配说明书等).	3		X					Factory had some general version user manuals, factory sales double confirmed with customer for the modification of final versions during sample making phase. The foreign language versions need 3rd party supporting.	9.00	
3.7 CCP	Does factory conduct right and complete tests (incl. submission to 3rd party test) to verify that final product complies to the customer's and regulatory requirements before release for production? (在量产前,工厂是否进行正确的产品测试(或第三方测试)去确认产品对于客户要求和法规要求的符合性)	5			X				The tension test, waterproof and salt spray tests were conducted for new materials and components introduction. Appearance, umbrella shape, function checking, durability, rain test and wind resistance test were also conducted during sample making phase. But as sampling, there were no formal testing records for model: F351, TXU-011 during NPI phase.	10.00	
3.8	Does factory hold Pre-Production Meeting to communicate product quality requirements to production teams before mass production starts? (在量产前,工厂是否举行产前会议交接产品质量要求给生产部门)	4		X					They held cross function meetings to review the key control points for mass production releasing, but without detailed meeting minutes for trouble shooting and first passed yield status review.	12.00	
3.9	Does factory have a process to control (evaluate, approve, communicate) changes to product / package after product / package has been approved, that includes communicating the changes to customer's approval? (工厂是否有相应的流程去管控产品/包装工程变更, 包括通知客户并得到客户的批准)	5		X					Factory had defined EC process, but without systematic method for change control, they usually changed the SPEC sheets and patterns directly according to customer new order requirements.	15.00	
Section Summary Line:		Available Score:	160.00	Total Compliance Percentage:		63.75%			102.00	0	

Section 4: Purchasing Control & Materials Control (第四部分: 采购控制和原材料(外包)控制)											
4.1	Does factory have a method / process to evaluate and select its suppliers (incl. subcontractors) based on their abilities to meet quality and on-time delivery requirements? (工厂是否有建立评估和选择供应商(包括分包商)的流程, 基于供应商满足质量和准时交货要求的能力)	3			X				As sampling, there was no effective quality system or process assessment for suppliers selection, factory purchaser and factory boss just performed business background survey and samples evaluation before mass purchasing. Also found supplier-Mingxin was not involved into AVL. The sampling suppliers were Yihen, Dongqi, Dongxu, Mingxin.	6.00	
4.2	Does factory have a mechanism to measure suppliers' quality performances to ensure right suppliers are being used to consistently supply right quality materials / components? (工厂是否有评估供应商质量水平的机制去保证正确的供应商稳定地提供正确的物料/零件.)	3			X				Factory purchaser just conducted annual scoring for suppliers performance measuring in OTD, incoming quality and service items. But as sampling, there were no performance data to sustain the annual scoring results, also found there was no annual scoring record for supplier-Mingxin.	6.00	
4.3	Does factory have a method / process to evaluate and approve the materials / components before purchase? (在采购之前工厂是否有方法/流程去评估和确定原材料/零件)	5			X				Samples were requested from suppliers and approved by PD technician during sampling making phase. They had approved samples for final products, but without detailed approval records or signed samples for materials. There was no validity management forwardly for HSF testing reports of materials, just requested from suppliers case by case according to customer needs.	10.00	

4.4	Does factory clearly communicate quality requirements to its suppliers when purchase materials or outsource any production processes? (当采购原材料或者外购任何半成品时工厂是否清晰的与供应商沟通其质量要求).	3		X					The key SPECs, materials type, appearance quality, color fastness and waterproof level were communicated with suppliers during sample requesting by oral, relevant key points were also showed in purchasing orders, but without formal quality agreements.	9.00	
4.5	Does factory clearly define inspection and testing requirements for incoming materials / components, that should include sampling plan, inspection / test items, acceptance criteria? (工厂是否清晰地定义原材料和零件的检验和测试要求, 包括抽样计划, 检验/测试内容, 收货标准等)	3			X				Factory had defined IQC procedure and SIP, including sampling size(Level II for components, 10% for fabric, 100% checking for umbrella frame function), AQL(0, 2.5, 4.0), 4 points system for fabric appearance quality, inspection items and methods. But the inspection items of fabric weight, color fastness, density and water pressure test were not defined into SIP.	6.00	
4.6 CCP	Does factory conduct inspection / tests for incoming materials / components according to the defined requirements, documented drawing / spec., product requirements, reference samples, and certain inspection / testing work instructions? Are IQC records kept? (工厂是否按照定义的要求进行原材料/零件的检验/测试, 定义的要求包括受控的图纸/标准, 产品要求, 客户样板, 以及检验/测试指导书等? 有保留IQC记录吗?)	5			X				IQC inspections were conducted according to inspection SIP and product SPEC sheets. As interview, IQC staff was not familiar with inspection methods of color fastness(manual simulation), density and water pressure test, need PD technician supporting. As sampling, 2 out of 4 inspection records were not kept for fabric incoming inspection.	10.00	
4.7	Does factory clearly identify inspection status for incoming goods, separate the goods that passed inspection, not inspected, failed inspection, so as to prevent unintended uses? (工厂是否清晰地定义来料的检验状态, 正确区分出检验合格, 待检验, 检验不合格, 避免混用和非预期使用)	2	X						Factory had separated areas and inspection labels for IQC inspection identification.	8.00	
4.8	Does factory clearly define and implement processes / authorities for disposition of nonconforming incoming goods, that could be RTV, rework & reinspect, approved concession? Are disposition records kept? (工厂是否清晰地定义并执行来料不良品处理的流程/权限, 可能是退货, 重工, 重检验, 批准豁免, 有保留不合格品处理的记录吗?)	4		X					Factory had defined disposition process for IQC rejects, as sampling, relevant disposition information(short term actions) were showed in reject notices, but without further tracking for supplier CAPA.	12.00	
4.9	Does factory store the materials and components in areas / warehouses with appropriate environment, stack and rotate stocks properly , like FIFO (First In First Out) to prevent materials / components from deterioration or over stock due date? (工厂的原材料/零件仓是否有合适的储存环境, 正确的储存和周转, 执行先进先出避免原材料/零件劣化或过期)	3		X					Storing environment of warehouses looked appropriate, and FIFO was running by personal control according to receiving date, without color labels or rotation cards for quick identification.	9.00	
4.10	Does factory identify products / materials properly with models, item #, receiving dates, etc., and, separate materials for specific markets, e.g.: CARB P2 for USA, REACH for EU, to prevent unintended use of wrong quality materials / products? And the identifications facilitate traceability? (工厂是否用型号, 物料编号, 来料日期等正确地识别物料/产品, 包括区分不同目标市场物料, 比如区分CARB, REACH 物料, 以避免非预期使用错误的物料/产品? 标识能提供追溯性?)	4		X					Model names, key SPECs and receiving date were used for identification, but without identification method for the HSF requirements, that was just defined into sales orders according to customer needs.	12.00	
4.11	Does factory handle, transport materials, components and WIPs appropriately to prevent products from damages, scratches, etc.? (工厂是否正确地处理, 运送相关原料, 零件和半成品而避免损坏和刮花等)	3	X						As observation, the protection method and packages looked appropriate during temporary placing and transport process.	12.00	
Section Summary Line:		Available Score:	152.00	Total Compliance Percentage:		65.79%		100.00	0		

Section 5: Production and In-process Quality Control (General Part) (第五部分: 生产和过程质量控制)

5.1	Does factory plan productions properly for customers' orders, by considering purchasing and production lead time, workforces, available capacity, etc., and have means to manage productions in peak seasons? Does factory maintain a good record of on-time delivery ? (工厂能否基于工厂的采购及生产周期, 人力和产能, 合理按客户订单安排生产, 并有能力在高峰期管理好生产? 工厂是否保持良好的(90%)准时交货率?)	3							Factory production supervisor output general weekly production plans according to sales orders and materials arrival status, there was no detailed plan for each manufacturing process. The daily yield status was collected by production supervisor but without further data statistics for plan achievement status and OTD. As interview, the OTD can be met 90%% in recent half year.	6.00	
5.2	Does factory plan its manufacturing processes for types of products with consideration of risks and necessary controls (e.g.: from PFMEA outputs), to outline process steps (incl. outsourced ones), identifying key areas of risks, define process requirements and execute quality controls, to effectively eliminate risks to quality of products in the productions? Are there validation for special processes (processes can't be verified by subsequent inspection or non-destructive testing)? (工厂是否考虑风险及控制的要求(比如, 依据"制程失效模式分析"的输出结果)来规划生产制程(包括外发制程), 对识别出来的制程关键质量控制点安排和执行有效的控制, 以消除生产中导致产品质量问题的风险。特殊过程(无法被后续工序检验, 或需要破坏性测试来检验的工序)是否经过验证?)	5							Factory had defined production processes flow chart, the BOM and key control points were also defined into product SPEC sheets based on PD technician own experience and GB industry standards, without any systematic method for risk assessment. The CCPs were identified and looked under control, including sharp tools control, broken needle management and various 100% inspection for appearance and function.	15.00	
5.3	Does factory arrange manufacturing processes according to the plans , with right allocation of material / component, equipment, work forces, in-process inspection / tests, etc. for the type of products? (工厂是否正确地安排生产, 恰当地分配物料/零件, 设备, 人力, 过程检验/测试等)	4							The manufacturing processes and work stations were arranged by production supervisor according to delivery plan and product SPEC sheets. The 100% inspections and most of the patrol inspections were performed timely during relevant processes, just found the patrol inspection was not conducted timely for fabric cutting process.	12.00	
5.4	Does factory prepare and provide necessary work instructions , reference samples, etc. with defined working methods, quality acceptance criteria, and/or defects classifications, at certain workstations for production or inspection use? (工厂是否准备好必要的工作指引, 参考样板等, 在确定的工位有已经定义好的工作方法, 质量接收标准, 以及不良分类等支持生产和检验.)	3							Factory had defined product SPEC sheets, general SOPs to show the key control points and operation methods, line leader also announced key control points before production. But found the hemming edge SPEC was not showed clearly into WI, that was controlled by hemming edge fixture.	9.00	
5.5	Does factory's Production / QC inspect and sign off the first articles of WIPs and finished products at appropriate process steps to ensure that they meet the requirements with regard to specification, quality & safety? (工厂生产/QC是否在过程和成品阶段审核及签发首件来保证产品满足规格, 质量及安全方面的要求.)	4							FAI was just conducted for sewing and packing processes, relevant FAI samples were available, but without detailed inspection records(including: key dimensions, pulling test, function, etc.) for FAI. There was no FAI for cutting process during this audit.	8.00	
5.6	Does factory use appropriate jigs / fixtures as necessary to control consistency of positions, directions, level, gaps etc. in relevant production processes? (在相关的生产制程, 工厂是否应用适当的工装夹具控制位置, 方向, 水平面, 缝隙的一致性)	3							Fixtures were used for hemming control in sewing process, and looked in usable condition.	12.00	
5.7	Does factory control process parameters (like: temperature, humidity, speed, torque, pressure, drying time, etc.) in production to ensure product quality is achieved and consistent? (工厂是否控制关键制程参数(温度, 湿度, 速度, 扭力, 压力, 时间等)来确保质量的达成及一致)	4							SPI was set up properly by line leaders according to products SPEC sheets.	16.00	
5.8	Does factory production select right quality materials / components , and/or control recycle materials ratio (e.g.: plastic injection materials) for production use, to ensure the outcome products having right quality? (工厂是否选择正确的原料/零件, 以及控制再生料的比率(注塑塑胶料), 以达到产品质量)	3							They selected materials and components according to the model name, key SPECS and order numbers, which were showed on identification labels of materials/components, but without dyelot No. for fabric. There was no recycled material used in production.	9.00	
5.9	Does factory production always apply sufficient auxiliary materials (like glue, paint), and use proper production reference samples (like color panels) to control production consistency, ensure product construction integrity and finish conformity? (工厂是否经常应用足够的辅助物料(胶水, 颜料), 并且应用适当的参考样板(色版)去控制生产过程, 以达到产品结构 and 成品的符合性)	3							The signed samples were used for appearance and color shading inspections reference, but without gray card application. The key control points of gluing were defined clearly and followed up by operators.	9.00	

5.10	Does factory plan and conduct production equipment maintenances properly, to ensure precision and good conditions of the production equipment? (工厂是否适当策划和执行生产设备保养, 以确保生产设备的精确度和好的状态)	3		X					The production equipments looked in usable conditions, relevant daily maintenance records were showed on site, but without detailed items for high level maintenances.	9.00	
5.11	Does the factory clearly identify products / components in production, segregate and isolate non-compliant materials and products in all areas to prevent unintended use? (工厂是否在生产过程中, 清晰地标识产品和零件, 及将合规的产品/材料与非合规的产品/材料隔离开, 以防止它们的误用?)	3		X					They identified materials/components and WIPs according to the model names, key SPECs and order numbers. Most of the identification labels were showed on site, but without dyelot No. for fabric cutting parts identification.	9.00	
5.12	Does factory have method to control and prevent risks of physical, chemical and biological (such as: molds, needles, RoHS/non-RoHS materials) contaminations in the production processes that may damage the products and/or personnel? (工厂是否有方法控制和预防生产制程中物理、化学及生物污染等可能造成产品/人员的损坏, (比如, 发霉, 断针, RoHS和非RoHS物料混用))	5		X					The onsite management of sharp tools and broken needle looked under control, relevant issuing records of sharp tools and broken needles were kept well. The dark color cutting parts were not separated with light color parts.	15.00	
5.13	Does factory define, communicate, and correctly follow the package requirements (package materials, package method, labeling, packing list, etc.) in production? (生产中工厂是否定义、沟通并且正确地遵照包装要求(包装材料, 包装方法, 标签, 包装清单等))	3		X					Factory had defined SOP and work orders for packing guidelines, visual checking was conducted for shortage prevention but without weighting.	9.00	
5.14	Does factory clearly define in-process inspections , include inspection needs at various stages, frequency / sampling plan, inspection and testing methods, equipment to use, quality requirements and acceptance criteria, etc.? (工厂是否清晰地定义过程检验, 包括检验点, 检验频率/抽样计划, 检验和测试方法, 检验仪器, 质量要求及接收标准)	4	X						IPQC inspection SIP was defined, including patrol inspection frequency, sampling size(20pcs/2hrs), inspection items(appearance, structure, key dimensions, function), acceptance criteria(defects≤2pcs) and methods.	16.00	
5.15	Does factory conduct in-process inspections according to the defined requirements, at appropriate stations, against the defined product spec., drawing, sample, etc.? (工厂是否按照确定的要求进行过程检验, 包括检验点, 确定的产品规格, 图纸, 样板等)	5		X					Patrol inspections were performed by IPQC staffs according to inspection SIP and product SPEC sheets, 100% inspections were also performed after cutting, sewing processes by authorized operators. As interview, IPQC staff had necessary knowledge for inspection process, methods and acceptance criteria. Just found the patrol inspection was not conducted timely for fabric cutting process..	15.00	
5.16	Does factory record inspection results and findings, feedback / review with productions as appropriate? (工厂是否记录检验结果和发现, 并恰当地向生产部门反馈)	3		X					As sampling, IPQC patrol inspection records were available, but without detailed measuring data for key dimensions. Relevant inspection findings were informed to line leaders by oral but without abnormal notice.	9.00	
5.17	Does factory clearly identify inspection status of products in production lines, segregate nonconforming products properly? (工厂是否清晰地识别产品的检验状态, 正确地区分出不合格品)	2	X						Separated areas were set up beside lines and 100% inspection stations for defects isolation.	8.00	
5.18	Does factory define and implement processes / authorities for disposition of nonconforming products in productions, that could be rework & reinspect, approved concession, etc.? (工厂是否定义和执行不良品处理流程和权限, 可能包括重工, 重检, 批准豁免)	4		X					Factory had defined disposition process for nonconforming WIP, such as 100% sorting, rework, reinspection and scrapping. Relevant disposition information(short term action) was showed on IPQC inspection record, but without solid work for internal CAPA.	12.00	
Section Summary Line:		Available Score:	256.00	Total Compliance Percentage:		77.34%		198.00	0		

Section 6: Final Inspection & Test (第六部分:最终成品检查及测试)

6.1	Does factory clearly define inspection requirements for the finished products , especially for critical features like, construction, performances, safety and serviceability, etc., and, define the inspection sampling plan, acceptance criteria? (工厂是否清晰地定义成品的检验要求,特别是结构,表现,耐用,安全和适用性等,定义检验抽样计划和接收标准)	3	X						Factory had defined FQC inspection SIP, including sampling plan(LevelII), AQL(0, 1.5, 4.0), inspection items(appearance, function test, pulling force, rain test, wind resistance test) and methods. Relevant inspection key points were defined properly.	12.00	
6.2	Does factory train its QA/QCs to clearly understand quality requirements for the final products, and understand inspection processes (i.e.: inspection and test items / needs, methods & tooling, frequencies / sampling plan, acceptance criteria, etc.)? (工厂是否培训QA/QC人员理解产品和检验的质量要求(检验和测试项目,方法,测试设备,频率,抽样计划,接收准则等))	4	X						FQC staff had necessary knowledge of inspection process, methods, sampling size and AQL.	16.00	
6.3 CCP	Does factory conduct final inspections according to the defined process, against relevant drawings / specifications, product requirements, reference samples, and conduct adequate tests to verify products' safety, fit for use, durability, etc.? (工厂是否按照定义好的流程进行终检,依据相关的图纸 / 规格,特殊产品要求,参考样板,并进行足够的测试去验证产品的安全性,使用功能,耐用性等)	5		X					Final inspections were conducted according to SIP and product SPEC sheet, the appearance quality, functions, packages were checked during inspection. The rain test and wind resistance tests were just conducted for new model introduction or according to customer special needs.	15.00	
6.4	Does factory record final inspection results and findings, feedback / review with productions for corrective actions / improvement opportunities? (工厂是否记录终检结果和发现,并反馈给生产部门作为纠正和改善机会)	3	X						As sampling, relevant FQC inspection records were available with detailed inspection items.	12.00	
6.5	Does factory clearly identify inspection status of final products, segregate nonconforming products properly? (工厂是否清晰地识别检验产品的状态,隔离出不良品)	2		X					Factory had separated areas for final inspection identification, but some of the inspection label was not showed on package for traceability.	6.00	
6.6 CCP	Does factory define and implement a process, with necessary authorities, to make dispositions for the inspection failed products , dispositions could be: rework and re-inspection, accept on deviation, etc., and, communicate to customer's approval? (工厂是否有定义和执行不良品处理流程,可能包括重工,重检,接收差异等,并且得到客户的批准)	5	X						Factory had defined disposition process for final inspection reject, including rework, reinspection and downgrading. Relevant disposition and reinspection results were kept in FQC inspection records and reject notices.	20.00	
6.7	Does factory have a correct shipping operation process in place to control that products are NOT shipped until they have passed final inspection ? (工厂是否有正确的出货流程,确保产品通过终检合格后才能出货)	4	X						Before shipping, the final inspection results and FQC signatures were double confirmed by warehouse keeper.	16.00	
Section Summary Line:		Available Score:	104.00	Total Compliance Percentage:		93.27%				97.00	0

Section 7: Control of Measuring and Testing Equipment (第七部分:计量和测试设备的控制)

7.1	Does factory have right measuring and testing equipment (with right scale and range) used in inspections and tests for incoming goods, products in production processes, and final products? Does factory maintain these measuring / test equipment always in a good / usable condition ? (工厂是否有合适的设备(合适的刻度和量程)进行原材料、制程及成品的检验和测试,并保养测量仪器、测量/测试设备以确保它们在好的可用的状态?)	4		X					The in-house lab had necessary measuring and testing equipments for raining and wind simulation, water pressure for fabric, salt spray, pulling force, light box, etc.. But without standard testing equipment for color fastness, just conducted by manual simulation or arranged in 3rd party.	12.00	
7.2	Does factory have a master list and calibration plan for the measuring and test equipment that are used in production, inspections for receiving goods, in-process & final inspection and test operations? (工厂是否有测量/测试设备清单和校正计划,包括生产使用/来料检验/过程检验/产品终检以及测试阶段的测量测试设备)	3		X					Factory had calibration annual plan for measuring and testing equipments in factory, but found 1 out of 2 fabric density gauge was not involved into calibration plan.	9.00	

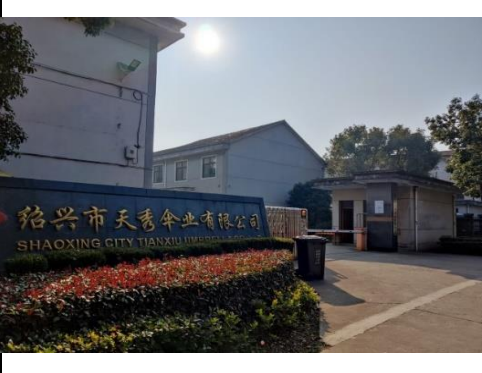


7.3	Does factory arrange calibrations for all measuring and test equipment at appropriate intervals to ensure the equipment are suitable and accurate to measure and verify products' acceptance, and the calibrations are traceable to national / international standards? (工厂是否在恰当时间间隔安排测量/测试设备的校正,以保证设备恰当和精确地验证产品,且相关校正追溯国家/国际标准)	5		X					Most of the calibrations were performed according to plan timely, relevant calibration reports were available, but except for the fabric density gauge.	15.00	
7.4	Does factory record, identify calibrations , define and implement a procedure to recall products when equipment is found not in calibration status? (工厂是否记录,识别校正结果,并有定义召回流程,以在发现测量/测试设备失准时对其检验过的产品执行召回.)	3		X					The calibration results were recorded, but calibration management looked not strict enough. The disposition process of calibration abnormal issue was defined.	9.00	
Section Summary Line:		Available Score:	60.00	Total Compliance Percentage:		75.00%			45.00	0	

Section 8: CAP, Crisis Mgt, and Continuous Improvement (第八部分:改正措施计划和持续改善)											
8.1	Does factory have a CAP process , that should define conditions to initiate CAP, and CAP work flow that should include containment, causes investigation, corrective actions to eliminate causes and prevent recurrence, and follow up / verify effectiveness? (工厂是否有纠正和预防措施流程,应该包括什么情况发行CAP,CAP流程应该包括围堵措施,原因调查,消除原因的纠正措施和预防措施,以及跟进/确认有效性).	3		X					Factory had defined CAP process and conducted some rough CAPs case by case, quality team need to improve their skill for 8D application.	9.00	
8.2	Does factory have a method to review and respond to customer complaints / returns / claims that includes customer's inspection / testing fails, and, the factory investigates causes, takes necessary corrective actions to prevent recurrence? (工厂是否有流程回复客户抱怨/退货/投诉(包括客户检验和测试不良,工厂是否调查原因,执行必要的纠正预防措施防止再次发生)	4		X					There was no tracking list for customer complaints collection, CAPs were initiated for 2 customer complaint issues in 2021 year, but the failure cause analysis of thread residual looked not systematic enough, relevant corrective actions were stayed at inspection and training level.	12.00	
8.3	Does factory take necessary corrective actions to fix problems with its suppliers, production processes, etc., when there are significant quality issues happening with materials / components from its suppliers, in factory's productions, or, with its final products, etc.? (当生产中或供应商产品有重大质量问题时工厂是否执行或要求必要的纠正预防措施)	4			X				QC team just performed some short term actions for incoming inspection reject issues. The CAPs of in-process abnormal issue were performed roughly, without systematic failure cause analysis and long term actions.	8.00	
8.4	Does factory collect quality data and analyze data with certain quality analysis tools, so as to precisely identify quality problems and improvement opportunities? Does factory initiate corrective actions and/or quality improvement projects based on quality data analysis? (工厂是否有一些必要的质量数据收集和分析,以准确的识别质量问题和改善机会?工厂是否基于质量数据分析而启动一些纠正预防措施或质量改善项目)	3			X				QC supervisor collected defects data from 100% inspection stations by daily, and top issues were listed, but without further concentration analysis for continual improvement.	6.00	
8.5	Does the factory conduct internal audits for its quality management according to internal procedures? Are the audit results captured and CAPA (Corrective Action and Preventive Action) properly executed and documented? (工厂是否对内部质量管理进行内审,并记录内审发现的问题,执行纠正预防措施并记录?)	4		X					Annual internal audit was performed in 2021/12, relevant audit and CA reports were available. 2 NC items were found during this audit, but without solid work for root cause analysis.	12.00	
8.6	Does the factory have a process in place to manage various crisis situations , such as breakdown of production equipment or lines, fire and evacuation of the facility, major supplier bankruptcy, strike? (工厂是否有方法有效管理各种危机,比如,生产设备,生产线故障,火灾及工厂疏散,主要供应商破产,罢工,等等?)	3		X					Factory had defined management procedure for crisis situations, but just focused on disaster and accident issues.	9.00	
Section Summary Line:		Available Score:	84.00	Total Compliance Percentage:		66.67%			56.00	0	

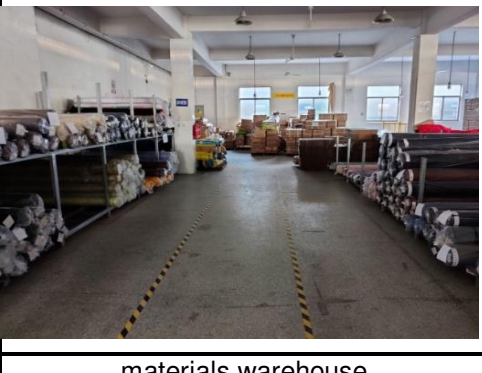




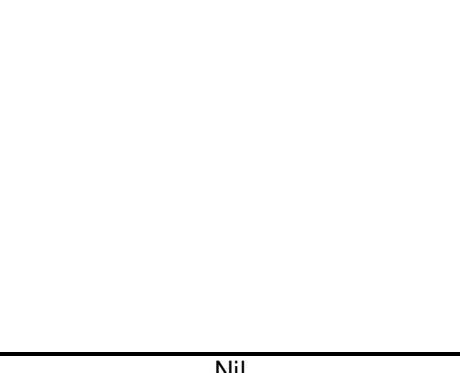
The Audit Team's comments for the factory's capabilities and quality assurance:

<p>Strength:</p> <ol style="list-style-type: none"> 1. The factory had sufficient manufacturing experiences for sourced category. 2. The factory had necessary in-house testing capabilities, higher than the industry average status. 	<p>Weakness:</p> <ol style="list-style-type: none"> 1. NPI milestone verification and tests were not conducted strictly enough. 2. Without solid work in supplier quality assessment and performance measuring. 3. IQC inspection jobs looked not tight enough. 4. Not good enough in production plan and data analysis.
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The Factory's Pictures:

<p>1. The Factory's Gate & Overall</p> 	<p>2. The Showroom</p> 	<p>3. Sourced Product Type(s)</p> 
	<p>on rebuilding</p>	

<p>4. The Factory's 3 - 5 Major Production Processes, Equipment, and Facilities</p>						
						
100% inspection for fabric	hemming	cutting	sewing	assembling	100% inspection	packing

<p>5. The Factory's Warehouses</p> 		<p>6. Factory's QC Activities</p> 	<p>7. Factory's in-house Lab / Calibration (if any)</p> 		<p>8. ISO 9001 certificate picture</p> 
materials warehouse	finished products warehouse	IPOC	lab1	lab2	Nil

Remark: Auditors can insert some more pictures when they can demonstrate the factory's status of capability, quality management, or discrepancies, etc..